June 19, 2018

Dear President Emmert,

Thank you for the opportunity to submit information to you and the NCAA working groups.

The Knight Commission on Intercollegiate Athletics met on May 7, 2018 to consider the Commission on College Basketball report and related issues. At the conclusion of our meeting, we shared a series of recommendations that in a number of instances go beyond those proposed by the Commission on College Basketball. The attached document provides additional information.

Briefly, our recommendations address three primary areas:

1. Governance. In addition to adopting the Commission on College Basketball proposal to add at least five independent members to the NCAA Board of Governors, we recommend adding at least six independent directors to the Division I Board of Directors. As a matter of guiding principle, independent directors should ultimately comprise majorities of both boards.

2. Integrity and Financial Transparency. Adopt new and more stringent approvals, terms of conditions, and financial disclosures for income that NCAA institutions and their employees—particularly coaches—receive from shoe, equipment, and apparel companies.

3. Student-Athlete Education and Development. Develop minimal professional standards that NCAA coaches will be required to meet to ensure they are prepared for their roles as educators and leaders in the development of student-athletes.

As we have stated previously, we believe this is a rare moment of opportunity to reform not only men's basketball but the NCAA itself to restore public faith in the organization's ability to be an effective steward of big-money college sports.

We are glad to answer any questions you or members of the working groups might have. Knight Commission CEO Amy Perko can arrange any follow-up conversation with us. She can be reached at 910-551-6809 or at perko@knightcommission.org.

Sincerely,

Carol Cartwright
Co-Chair

Arne Duncan
Co-Chair

Attachments: Knight Commission recommendations and Knight Commission roster